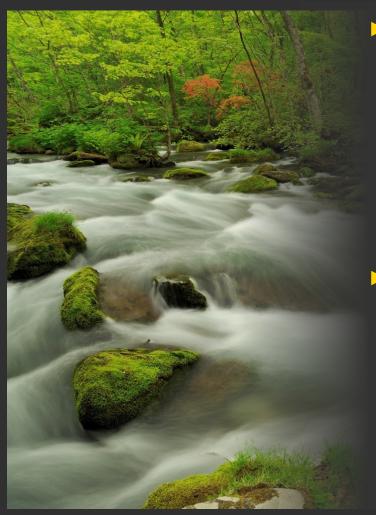


Non-reliance disclosure

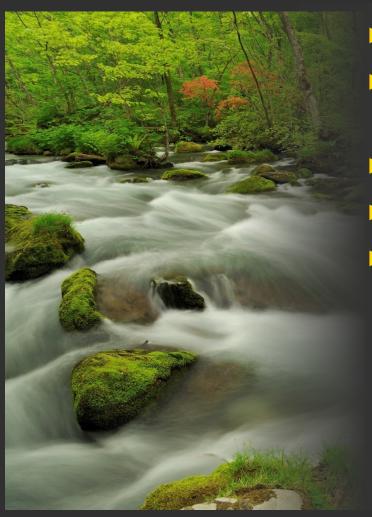


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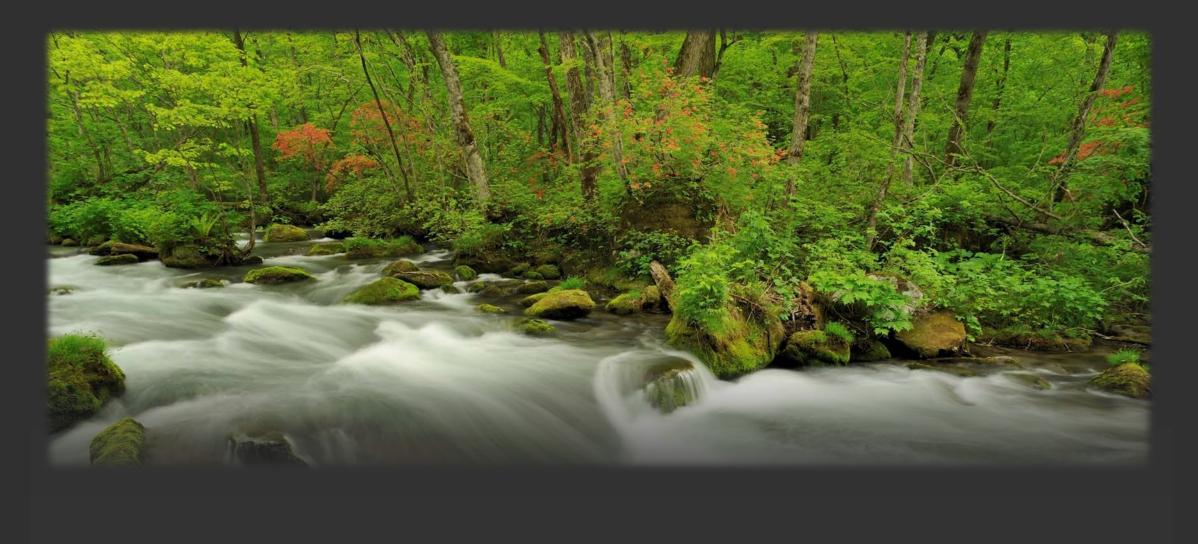
Agenda



- Corporate response to climate change
- How can a sustainable business environment be fostered?
- ► The carrot: sustainability incentives
- ► The stick: carbon taxes
- Questions



Corporate response to climate change





Corporate sustainability headlines



Starbucks Raises \$500 Million With Its First Sustainability Bond

Bloomberg (16 May 2016)

Why ExxonMobil is Supporting a Carbon Tax Now

Fortune (10 July 2016)

How Dell Saved \$39.5 Million, Cut Carbon Pollution via Telecommuting

Environmental Leader (17 June 2016)

Tesla and SolarCity Agree to \$2.6 Billion Deal

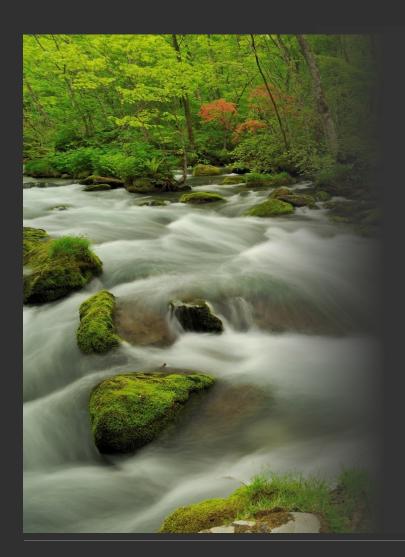
The Wall Street Journal (1 August 2016)

JetBlue Makes Biofuels Deal to Curtail Greenhouse Gases

The New York Times (19 September 2016)



Companies using internal price of carbon



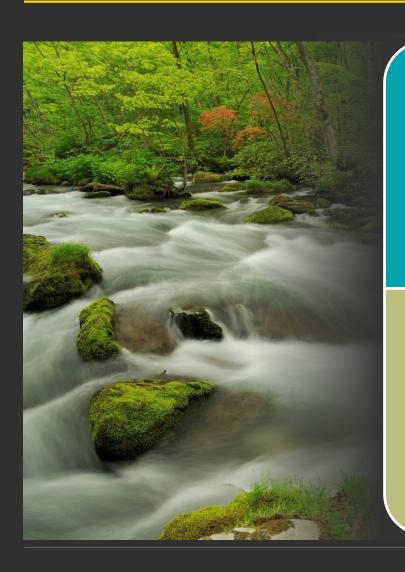
517 Already using internal carbon pricing

732 Plan to implement an internal carbon price

25% increase from 2015



Drivers of corporate response to climate change



Revenue generation

Cost reduction

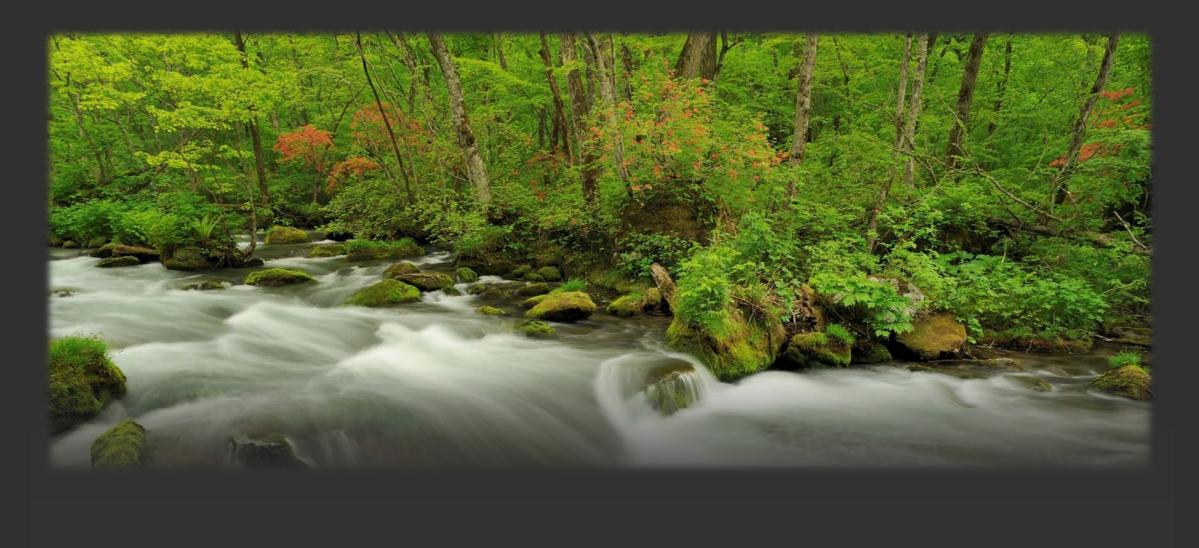
Corporate response to climate change

Government regulation

Expectations of shareholders

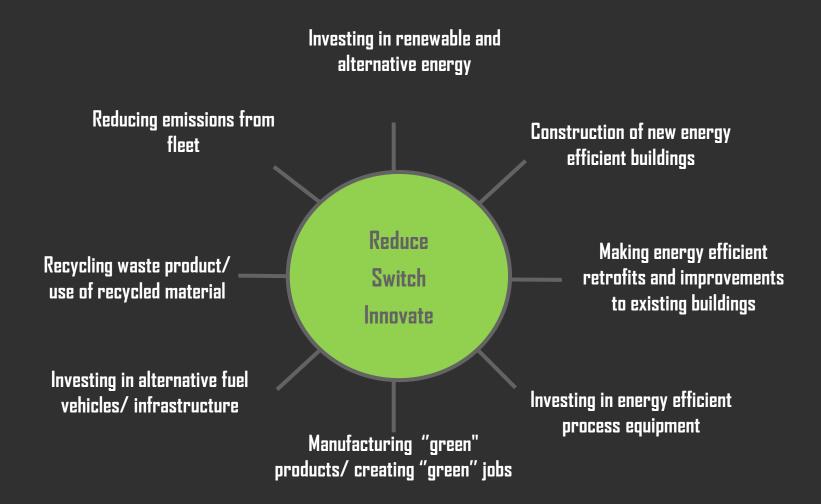


How can a sustainable business environment be fostered?





The carrot: sustainability incentives





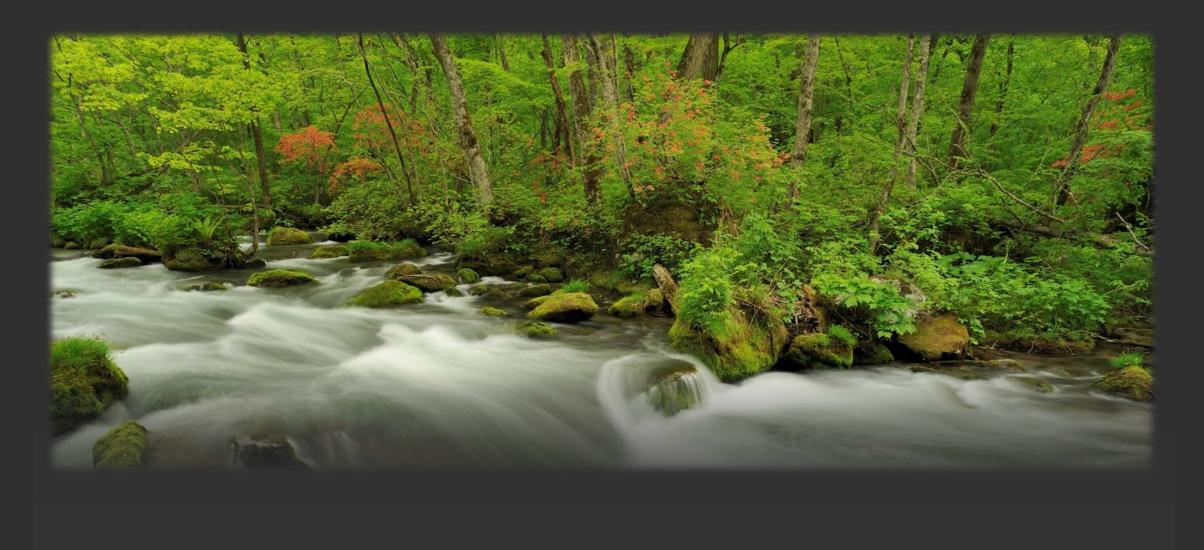
Sustainability incentives: menu of opportunities



- Ensuring greatest bang for the buck
 - Competitive programs
- Ensuring projects are completed
 - Clawbacks
 - Reimbursements
- Leverage federal programs
 - Piggyback off federal tax credits and deductions
 - Leverage federal evaluation criteria
- Leverage federal dollars

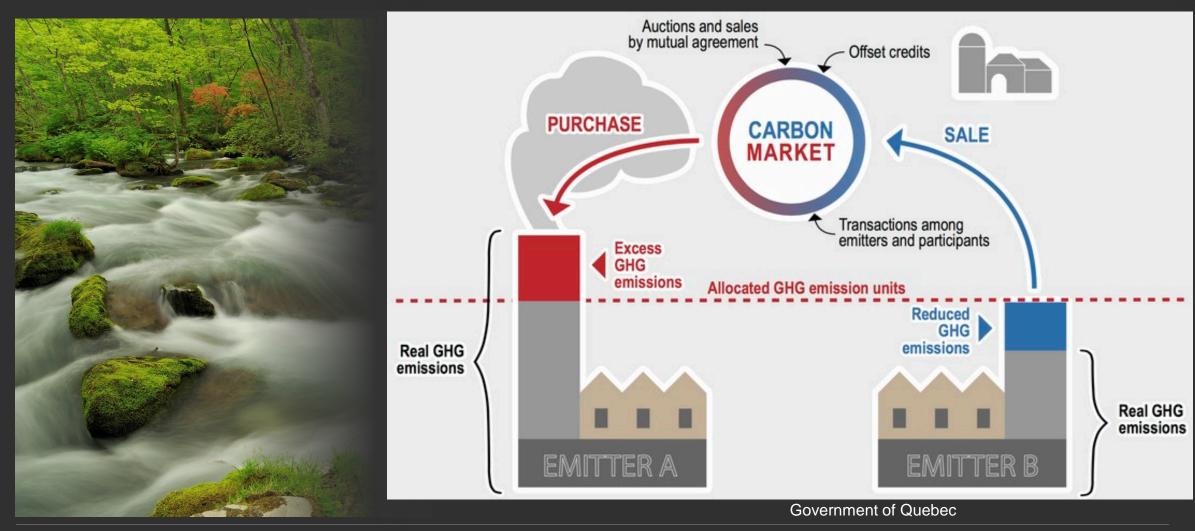


Carbon regimes



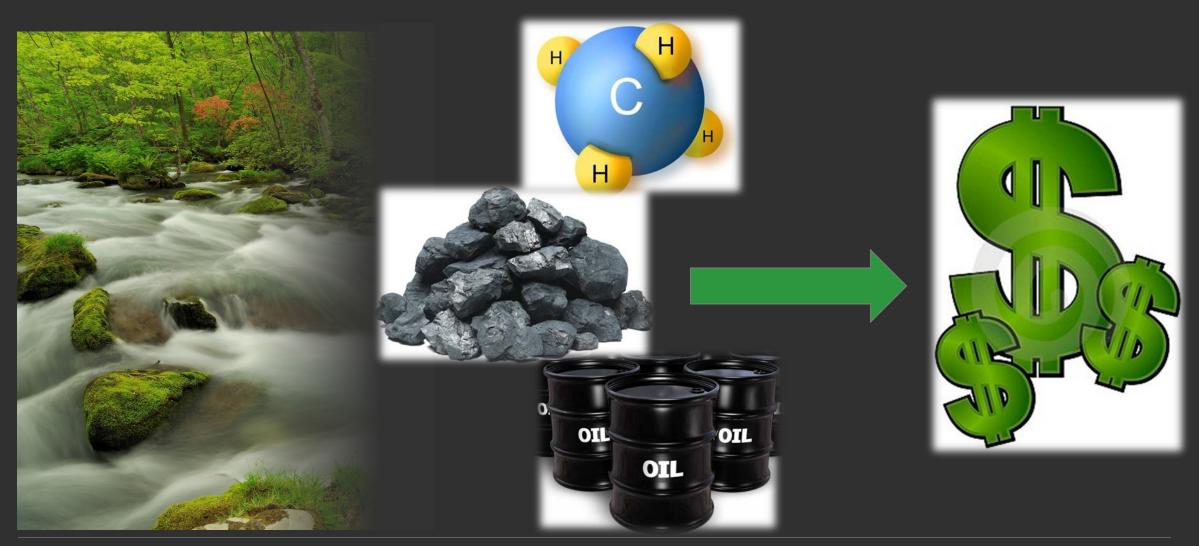


Cap and trade



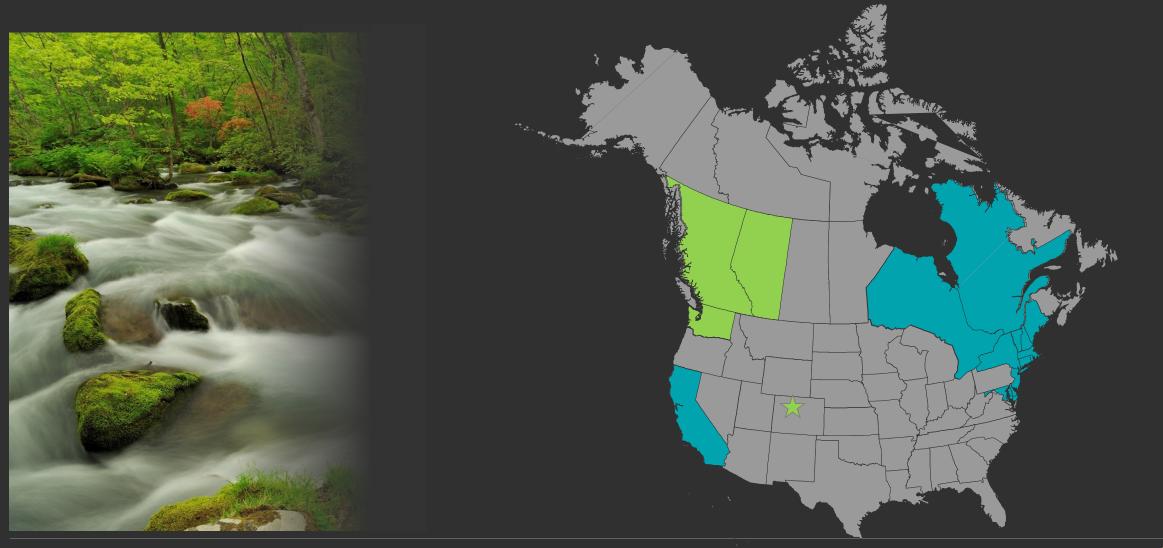


Carbon tax





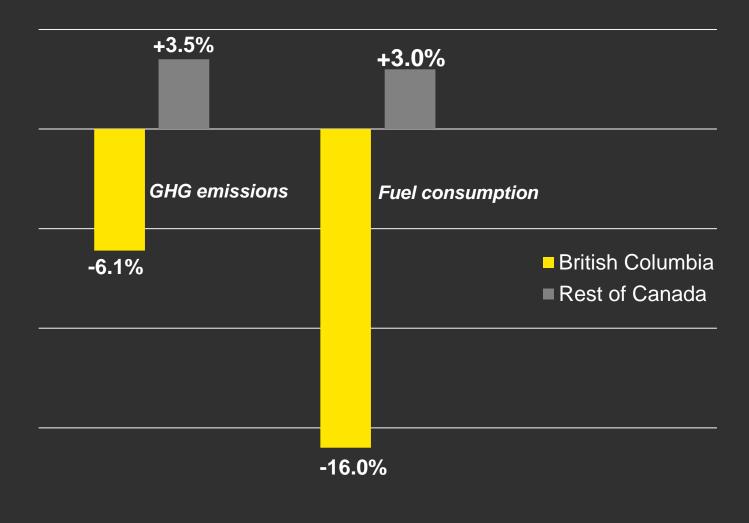
Carbon regimes in the US and Canada





Do carbon taxes work?







Carbon pricing: menu of opportunities



- Cap and trade vs. carbon tax
 - Price certainty vs. emission certainty
- Winners and losers
 - Manufacturing
 - Low-income families
- How to use the revenue generated
 - Invest in sustainability
 - Revenue neutrality
- Challenges
 - Resistance to new tax
 - Potential for increased cost for business



ABD

